

Q2 2024 Interim Report

Martin Kunz (CEO) & Marcus Whitehouse (CFO)

Quarterly highlights

Q2 2024

- Net sales reduced by 13% to MSEK 955 (1,098), minimal FX movement in the quarter
- Sales of e-Products remain strong, MSEK 224 this quarter, 23% of group sales
- A provision for a customer warranty claim of MSEK 100. The Operating margin before items affecting comparability was 13.0% (16.0)
- Operating income was MSEK 24 (175), resulting in an operating margin of 2.5% (16.0)
- Cash flow from our operations was MSEK 103 (138), profit to cash conversion was 137% this quarter
- Book-to-bill ratio at the end of the quarter was 89%
- Customer demand further reduced during the quarter, especially for hydraulic products

Underlying sales -14%

124 MSEK

Underlying Operating income

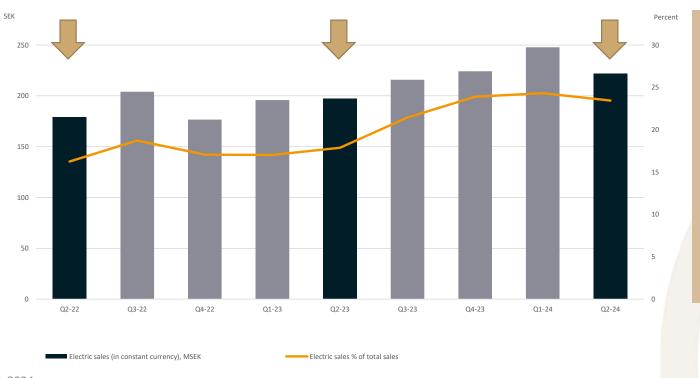
103 MSEK

Cash flow from operations

Driving our strategic agenda

Electrification growth

Electric and electric sales percent of total net sales



Strong YoY electrification sales growth of 12.7% despite slower adaptation of electrification in the market

23% of total sales vs. 18% in Q2/2023

Driving our strategic agenda

Electrification & India

- Significant strides have been made in readying our e-pump data centre cooling solution for our inaugural customer
- The enhancements to our Escanaba, US plant for high-voltage fan production are nearing completion
- Ongoing strong shipments of prototypes (+114% vs. Q2/2023) for electric products confirm high customer interest in our electric product range
- We are expediting our electrification strategy by enhancing our capabilities and launching innovative products. Additionally, we are advancing new business opportunities in both our current and emerging markets
- The expansion plans for our Pune facility in India are advancing smoothly

Driving our strategic agenda



Alfdex materializes strategic business wins worth 1,300 MSEK

- With the new electric separator product range, Alfdex significantly strengthens its position in the global truck market, whilst making strategic inroads into the off-road market
- Alfdex g-Cleaner eMDS (electric Medium Duty Separator)
 - Supplying to one of the largest manufacturers of off-road agriculture and construction equipment
 - Five-year agreement with a total value of ca. MSEK 300
- Alfdex g-Cleaner SDS (electric Super Duty Separator)
 - Supplying to a globally leading truck manufacturer
 - Eight-year agreement with a total value of ca. MSEK 1000



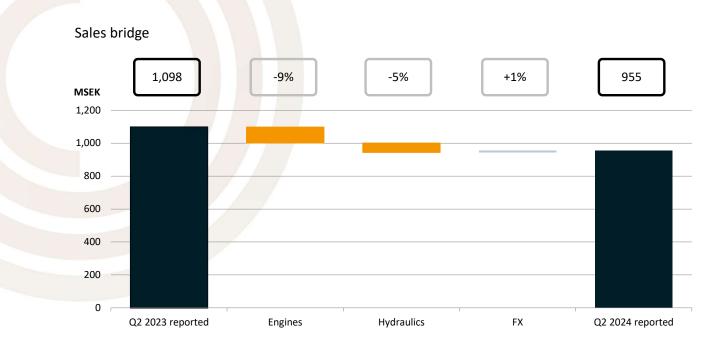


Financial Results Q2 2024

6

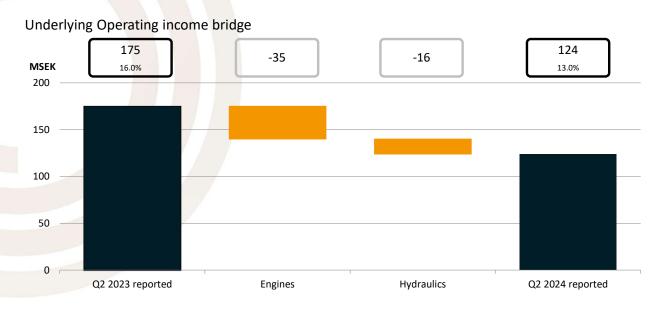
Sales bridge

- Sales for the quarter were 955 MSEK, down 14% yoy, with a minimal 1% impact from foreign exchange movements
- Sales in our two reporting divisions decreased yoy by 13% in Engines and 16% in Hydraulics
- Both divisions were affected by a generally weaker market

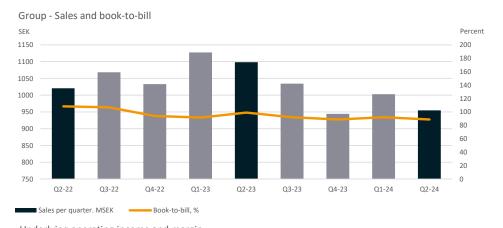


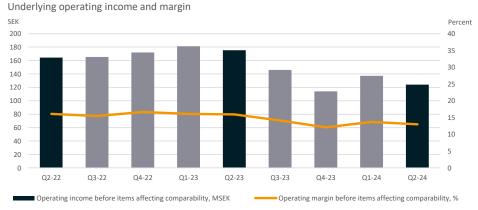
Operating income bridge

- Underlying Operating income was MSEK 124 (175) resulting in an Operating margin of 13.0% (16.0)
- Following the recent customer warranty claim from a manufacturing defect we made a warranty provision of MSEK 100



Group





Underlying sales

• -14%

Book-to-bill ratio

• 89% (99)

Underlying operating income

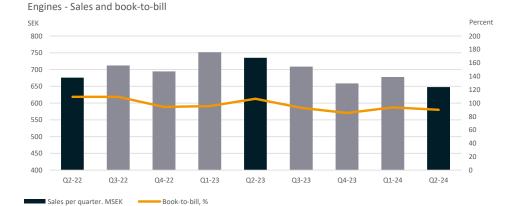
• 124 MSEK (175)

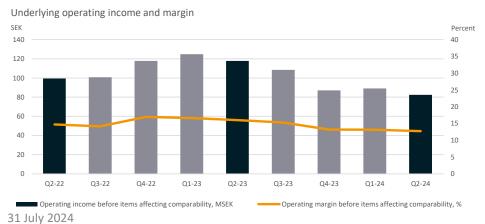
Underlying operating margin

• 13.0% (16.0)

Engines division







Underlying sales

• -13%

Book-to-bill ratio

• 90% (107)

Underlying operating income

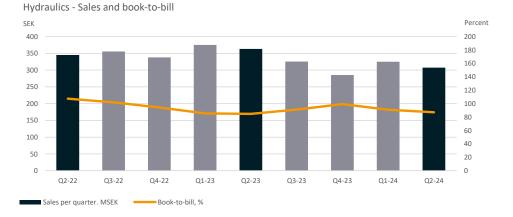
• 84 MSEK (118)

Underlying operating margin

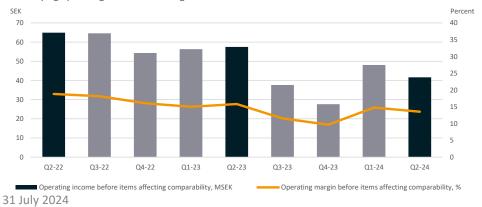
• 12.9% (16.0)

Hydraulics division





Underlying operating income and margin



Underlying sales

• -16%

Book-to-bill ratio

• 87% (85)

Underlying operating income

• 42 MSEK (58)

Underlying operating margin

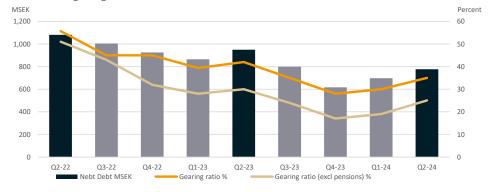
• 13.7% (15.8)

Cash flow, working capital and gearing





Net debt and gearing



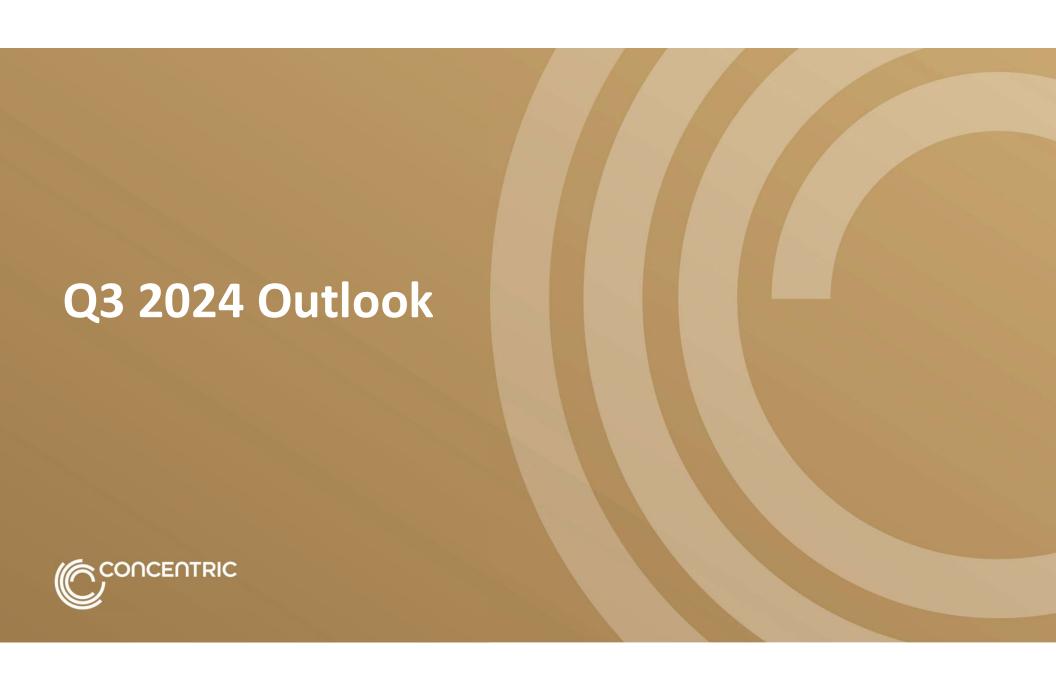
Cash flow and working capital

- Operating cash flow was MSEK 103 representing a profit to cash conversion of 137% for the guarter
- Working capital % of sales dropped this quarter to 9.4%, as some progress was made to reduce inventory levels

Net debt, gearing and cash

- No pension re-measurements have been booked year-to-date
- Group's reported net debt is MSEK 777 (950) and gearing ratio 35% (42)
- Net debt to EBITDA was 1.33 (1.06)
- Cash & cash equivalents MSEK 374 (576), dividend of MSEK 158 paid in the quarter

12



Q3 outlook

- We continue to estimate that our end-markets will be weaker during 2024 compared to 2023
- Net sales in the third quarter of 2024 are expected to be slightly weaker than the net sales achieved in the second quarter of 2024
- The demand for our products from customer has changed and we are proactively implementing additional cost savings measures to maintain robust operating margins during the challenging economic period
- We are also accelerating the execution of our strategy. We anticipate making significant progress in the coming quarters, enhancing our electrification capabilities and securing new electrification business opportunities